## Objectives of a Governance Structure for DALNET

- 1. To set the direction for action, including establishing:
  - a. Purpose
  - b. Goals
  - c. Objectives
- 2. To establish basic procedures or principles for the network:
  - a. balance representation of diverse constituency
  - b. procedures for communication between members and "governance" and direct management
  - establish membership flexibly to include for profits and various options for participation
  - d. who has authority to manage day-to-day, etc.
  - e. to coordinate cooperative planning, setting standards, etc.
  - f. responsive to constituency yet enough central control to run operations efficiently and make needed decisions quickly under pressure
  - g. to support programs
  - h. assure continuity of control
  - i. to plan for future
- 3. To protect the participants:
  - a. Establish ownership, e.g., hardware, software, databases, etc.
  - b. Establish responsibility of members.
  - c. Establish rights and privileges of members.
  - d. Limit legal liability of members.
  - e. Establish how initial costs and continuing expenses are to be proportionately divided to assure financial stability.
  - f. Establish procedures to dissolve network.
  - g. Protect initial participants from supporting later participants who did not share in start-up.
  - h. Procedures (penalties?) for withdrawl, non-compliance.
- 4. To establish an operating entity that can be recognized by others:
  - a. in order to contract with others
  - b. in order to seek and receive funds
  - c. in order to deal with "private sector"
  - d. in order to act on behalf of members and to shield members
  - e. to act as a vehicle for capitalization
  - f. for p.r.
- 5. To establish standards by which to measure effectiveness:
  - a. agreements must be able to be enforced in court
  - b. evaluation process
  - c. standards for participants must be able to be enforced outside of court first